



***Integrated
Planning & Reporting
for Local Government in NSW***

July 2009

Integrated Planning & Reporting

- Integrate and streamline statutory planning and reporting
- Strengthen councils' strategic focus
- Align with National Sustainability Frameworks
- Ensure accountability and responsiveness to local communities

The Draft Bill

The Bill requires councils to have a:

- Community Strategic Plan
- Long-term Resourcing Strategy
- 4 year Delivery Program
- Annual Operational Plan
- Annual report (includes SoE Report)

The Draft Bill (cont)

- Amends councils' charter to include reference to long-term planning on behalf of the community and planning for assets
- Amends the role of councillor to included a civic leadership role
- Amends the function of the GM to assist the council in connection with the development and implementation of IP&R
- Provides transitional arrangements for the phasing in of the new system

The Draft Regulations

- Repeals provisions dealing with the management plan
- Details the particulars to be included in the statement of a council's revenue policy
- Specifies matters to be included in a council's annual report

Draft Guidelines and Manual

- The draft Guidelines contain the essential elements of the legislation
- The draft Manual will assist councils to implement the new framework

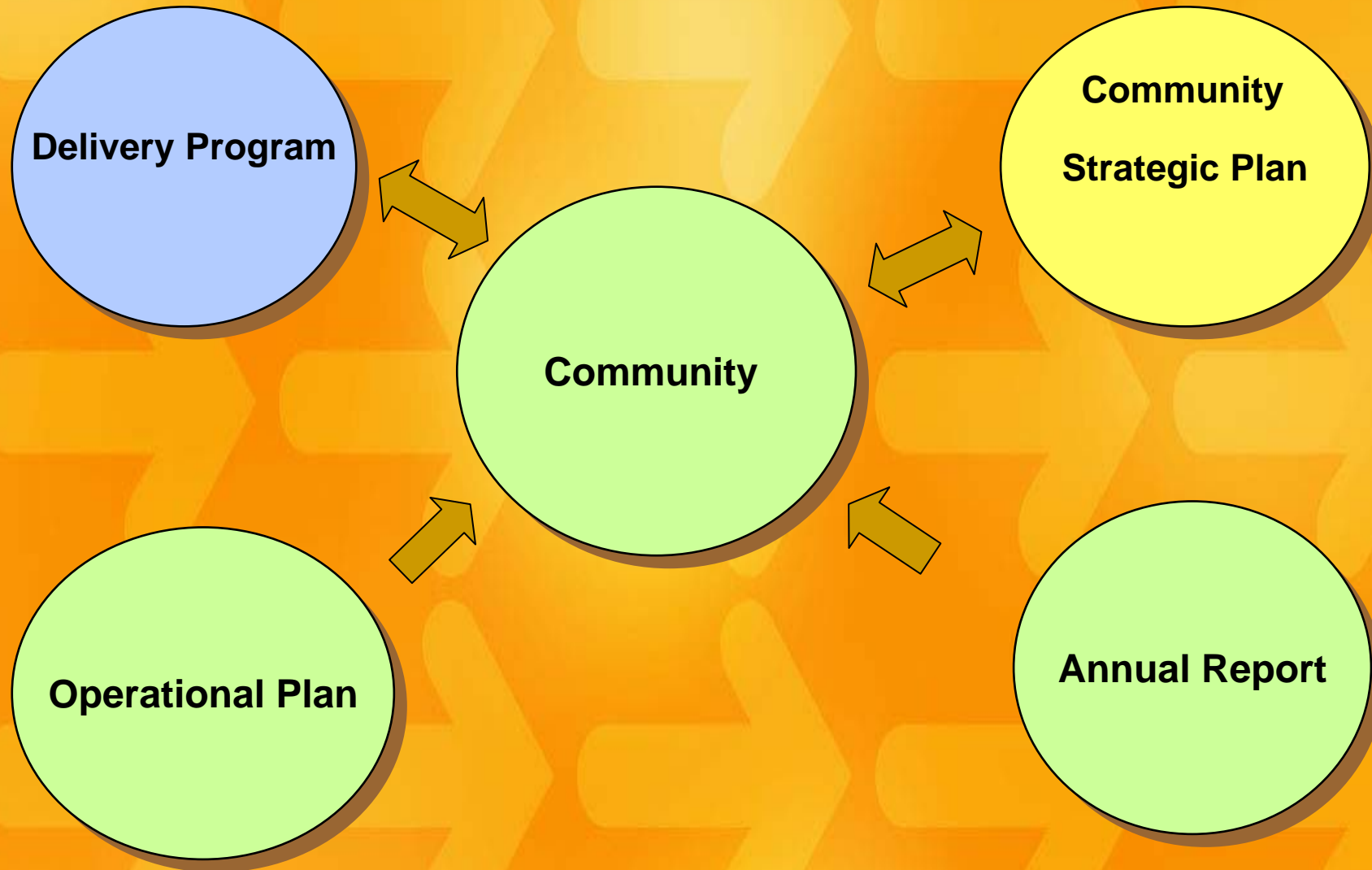
The integrated framework



The Community Strategic Plan

- A ten year plan developed and endorsed by council which identifies the main priorities and aspirations of the community
- It must have strategic objectives and strategies for achieving the objectives
- A community engagement strategy must be developed

Engagement with the Community



The Delivery Program

- A 4 year program which details the activities to be undertaken by the council to achieve the objectives of the Community Strategic Plan

The Operational Plan

- The Operational Plan details council activities for that year to achieve the Delivery Program.
- It provides a statement of the council's revenue policy

Annual Report

Report to the community by November 30 each year including:

- Progress implementing Delivery Program
- Report on the requirements in the Regulation
- Audited financial statements

An end of term report on achievement of objectives in Community Strategic Plan will be required

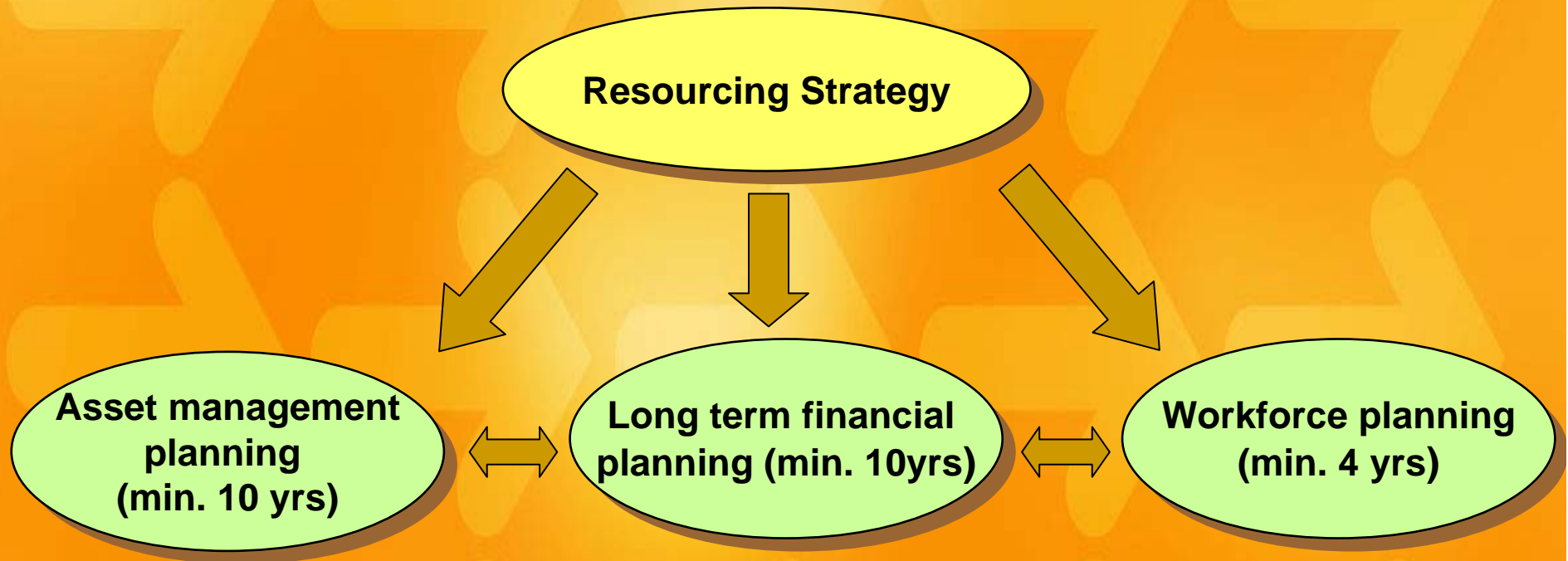
State of the Environment Report

- The requirement to prepare an SoE Report has been maintained as a component of the Annual Report
- The requirements have been amended to provide flexibility
- Councils will be able to report on issues of concern to their community and where they may influence their management
- Regional and Catchment based reporting is encouraged

The LEP & IP&R

- LEPs are still prepared in accordance with the *Environmental Planning and Assessment Regulation*
- The CSP sets high level objectives that inform land use planning
- It is a tool for councils to achieve the objectives of the CSP
- The LEP and any amendments to it, must be consistent with the CSP and assessed as part of Dept of Planning's Gateway Process

Resourcing Strategy



What is the Resourcing Strategy?

- Money – Long-term financial Plan
- Assets – Asset Management
- People – Workforce Planning

What is the Resourcing Strategy?

- Where does it fit?
- How does it align with the National Frameworks for Financial Sustainability
- Implementation of reforms will better place councils to access Commonwealth funding

The Long-term Financial Plan

- Minimum of 10 years
- Tests long-term financial goals against financial realities
- It asks the questions

Can we afford what the community wants?

How can we go about achieving these outcomes?

Long-term Financial Plan

- It is a decision making and problem-solving tool
- It is not intended that the LTFP is set in concrete
 - it is a guide for future action

Long-term Financial Plan Structure

- Planning assumptions
- Projected income and expenditure, balance sheet and cash flow statement
- Sensitivity analysis and risk assessment
- Financial modelling for different scenarios
- Methods of monitoring financial performance

Asset Management

- Councils must account for and plan for all assets they own and any new asset solutions proposed in the CSP and DP
- Councils must prepare an Asset Management Strategy and Plan/s to support the CSP and DP
- Minimum 10 years

Asset Management Policy & Strategy

- The Policy provides a clear direction for asset management and defines key principles that underpin asset management for the council.
- The Strategy enables councils to show how their asset portfolio supports the service delivery needs of their communities into the future. It enables the Asset Management Policy to be achieved.

Asset Management

- The Strategy is not set in stone
- It must be monitored regularly to reflect changes to the asset portfolio
- It should have actions to improve council's asset management capability, projected resource requirements and timeframes

Condition Assessment

- A consistent approach to the identification of asset conditions is a key objective of these reforms
- A uniform grading framework will provide a better picture of the asset stock within NSW
- The model for condition assessment has not been prescribed. However we are encouraging the use of a five category model.

Workforce Planning

- A minimum of 4 years
- Addresses the human resource requirements of the Delivery Program
- Compliments the Delivery Program

Roles and Responsibilities

- Mayors
- Councillors
- General Managers
- Community
- Other Government agencies
- DLG

DLG's Supporting Role in Implementation

- DLG does not have an approving role in relation to any plans
- We are developing a capacity building website
- We will assist councils by conducting an implementation support program. We will look at plans during the implementation period in order to provide feedback to councils for the next round of planning

Implementation

- The new framework will be introduced in three groups of councils over three years
- Councils will be asked to nominate the group they would like to be in
- This will not happen until after the legislation is passed by Parliament